

PARIS21



Action Plan
for Implementation of the
Transformation Agenda of PARIS21
for St. Lucia

National Strategy for
The Development of Statistics (NSDS)

PARIS21
Partnership in Statistics for
Development in the 21st Century

Improving lives
through better statistics

Introduction

In keeping with the philosophical construct of PARIS21, developed to help countries improve on evidence-based decision making and to respond to demands to develop/produce quality and timely statistics that informs policy - an action plan is presented that outlines a national strategy for the development of statistics for St Lucia. For small Island developing states (SIDS) like St Lucia - middle income status has brought an increasing awareness of the need to strengthen statistical capacity to support the design, monitoring and evaluation of the country's national development goals. St Lucia's statistical systems must now respond to demands for a wide range of statistics from donor agencies, partners agencies, private sector agencies, governments, and civil society, not only to aid in the decision-making process, but to monitor St Lucia's Mid Term Development Strategy (MTDS).

The action plan has a built-in time frame but does not include a budget as cost associated with conducting the assessment and identifying a strategy is estimated to be minimal with the use of today's technology and support from CSO's Technical Working Group (TWG) created to assist with the development of St Lucia's NSDS. Costs associated with implementing a national strategy will be submitted in phase two, post an assessment of the existing national systems.

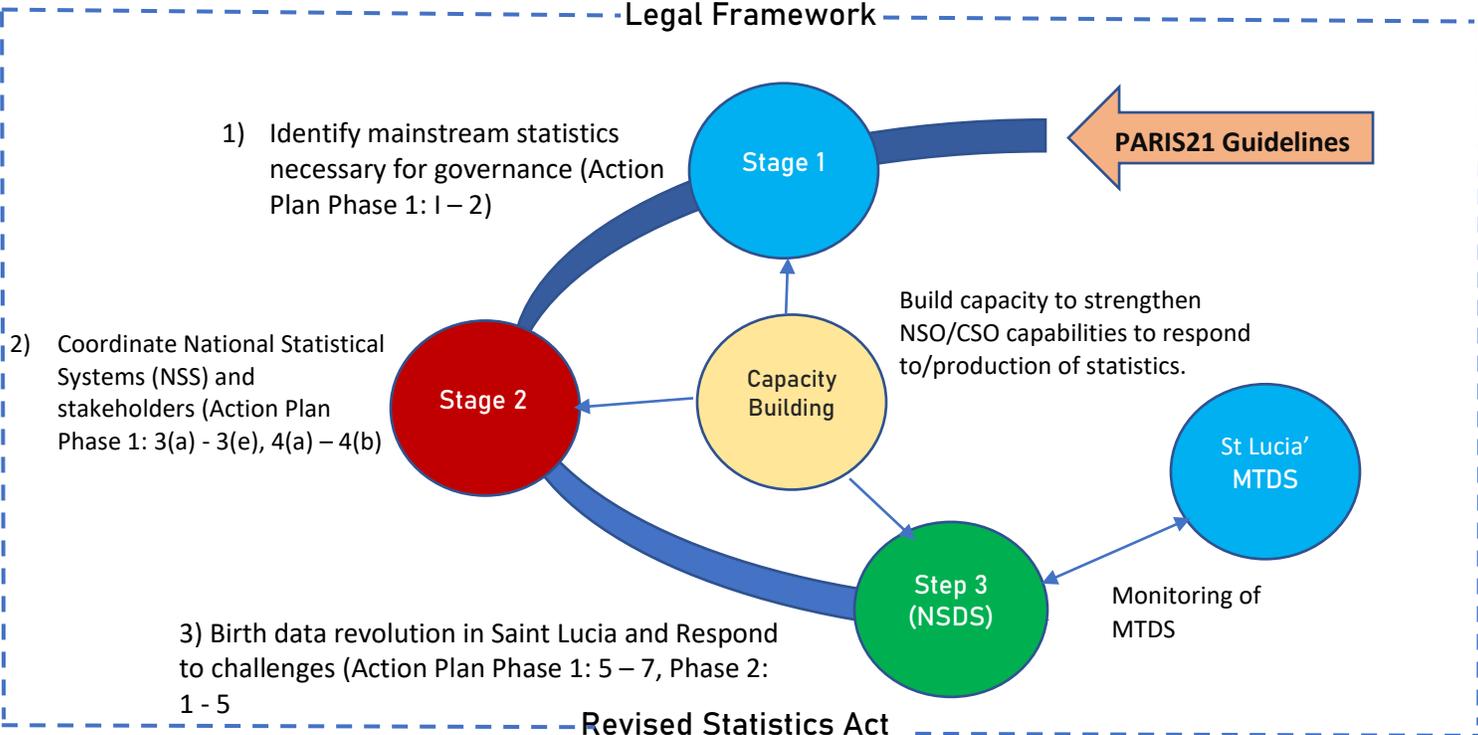
The action plan is designed in two phases, the first phase is investigative and runs from October 11, 2021, to January 6, 2022. Detail workings of the plan are provided in MS Excel ([Key Guide](#)). It is envisaged that the consultative process and data mapping activities is envisaged to take a longer to complete given the fluid situation in St Lucia brought about by COVID- 19 pandemic. The second phase will follow the strict guidelines of PARIS21 which will follow PARIS21 Code of Good Practice and will reflect priority data and statistical capacity needs based on the NSS assessment report which will be align with the national commitments of St Lucia's Mid Term Development Strategy (MTDS).

St Lucia Development Objectives

Saint Lucia's commitment to the 2030 Agenda for Sustainable Development is based on the recognition that as a small island developing state, it faces significant vulnerabilities to external economic shocks coupled with the impacts of natural disasters and effects of climate change. As such Saint Lucia recognizes that "any development must focus on people, prosperity, partnerships, and peace". This principle must be at the core of its national plans and programs to meet the needs of present and future generations.

Central to the path to sustainable development is the availability of statistical information necessary to informing policy and to guide evidence-based decision making. An audit of Saint Lucia National Statistical Systems indicate that organizational capacity must be strengthened or improved for Saint Lucia National Statistical Systems (NSS) to respond to the need for timely information that supports its developmental objectives. PARIS21 provides “partnership in statistics that supports the strengthening of statistical capacities”, to improve the provision, availability, use and demand of high-quality statistics that has the objective of 1) promoting dialogue among stakeholders and users for accountability of evidence-based decision making and 2) to improve the lives of its citizenry. As Saint Lucia works on charting a path to sustainable development, the pressure now shifts to its National Statistical Systems to be effective providers of information that supports the implementation of the Government national priorities and policy decision making. A National Strategy emanating from the principles of PARIS21 to Develop is proposed in an Action Plan in this document (Figure 1). It is hoped that from this plan a national strategy will be developed to strengthen the production of reliable statistical information that will assist in monitoring St Lucia’s MTDS and development objectives.

Figure 1: Roadmap for Implementing Saint Lucia’s NSDS



Action Plan

Phase One

October 11, 2021 – January 6, 2022

Date	Activity	Description	Objective/Result	Comments
11/10/21 to 14/10/21	1. Conduct Review			
	1(a) Review NSDS Technical Documents	1) PARIS21 2) Audit of National Statistical Systems in St Lucia 3) NSDS Evaluation Tools & Checklist 4) CARICOM Strategy for the Development of Statistics 5) OECS Transformative Agenda for Official Statistics	<ul style="list-style-type: none"> Provide a vision and guide for the development of NSDS based on the construct of PARIS21 and the evaluation mission conducted for St Lucia and the region 	Focus on developing a blueprint that embodies core demographic, economic, environmental, health, and social statistics with participation all stakeholders.
15/10/21 to 20/10/21	2. Revisit existing national data frameworks, institutions, and strategies and systems			
	2(a) CSO to sets up focal point	Meet DOS and key personnel of NSO/CSO associated with the Audit of NSS and NSDS Evaluation Tool (<i>in person via ZOOM calls meetings</i>) as arranged by DOS)	<ul style="list-style-type: none"> Determine existence of Statistical Strategic Plans Discuss data demand, identify stakeholders, and share expertise on best practices. 	The exercise should bring on board other key units/departments in the public/private sector involve in generating disseminating relevant statistics.
20/10/21 to 2/11/21	3. Assess the National Statistical System (NSS)			
	3(a) Review Progress made to date on NSDS for St Lucia (<i>TOR1</i>)	Review work done to improve on SLU NSS, identify the necessary statistics and infrastructure to develop an NSDS that supports good governance and sound decision making.	<ul style="list-style-type: none"> To avoid duplication of work and to establish a starting point for the assessment exercise 	
	3(b) Make contributions to initial mission to St Lucia (PARIS21) based on review	Contact key personnel from Min. of Development and Planning, Dept of Sustainable Development Epi Unit (Min of Health) Environmental Unit, and Min of	<ul style="list-style-type: none"> To identifying which core data collection exercises are required for NSS and to develop an inventory of 	Arrange Zoom meetings or meet in person, when necessary, with

<p>in 1a) above and consultant's knowledge base (TOR1)</p>	<p>Equity and Social Transformation to get a grasp of policy goals of the political directorate.</p> <p>Determine data demands from the NSS</p>	<p>indicators required for shaping policy, e.g. debt, labor force, poverty line etc.</p> <ul style="list-style-type: none"> Organize missions to review data sets produced from Ministries of Health, Environmental, Social Transformation, Equity, Gender Affairs. Planning & Development 	<p>key personnel from Min of Development and Planning, Equity, Social Transformation, Health. Education, Gender, Chamber of Commerce, Manufacturers Association, Small Business Association.</p>
<p>3c) Identify National Development plans. Map data demands emanating from NDP (Tor2) and SLU Sustainable Development Goals (SDGs), (TOR3)</p> <p>3(d) Identify data supplied to the public by the NSO/CSO on 2c) above (TOR2).</p>	<p>Determine long-term perspective of St Lucia's development objective.</p> <p>Examine Statistical Digest produced by CSO. National Accounts Data collected from administrative sources etc.</p>	<ul style="list-style-type: none"> To identifies the role different sectors of society, need to play in reaching the NDP. To identify overlaps, duplication, and the extent of disaggregation of the data required and to determine missing data sets. 	<p>Trade Unions and Civil Society. Explore possibility of using ADAPT software to map data</p>
<p>3(e) Identify data gaps from data supplied by Min of Development Planning and disseminated by NSO/CSO (TOR2)</p>	<p>Investigate the data sets produces or available from administrative sources from Min of Development Planning for policy inclusion</p>	<ul style="list-style-type: none"> Review data sets to identify gaps in the data by public and supplied by CSO. 	

20/11/21 to 22/11/21	4(a) In 2 a – e, Ascertain Gender and special groups statistics are reported (TOR3)		<ul style="list-style-type: none"> • To address the inadequacies or gender disparities in the NSS by integrating a gender perspective in the NSDS. 	Identify personnel, send emails, conduct Zoom meetings, Determine the issues relating to inadequacy of Gender statistics produced if any.
25/11/21 to 05/12/21	4(b) Identify Stakeholder and conduct consultations (government, private sector, CSO, development partners, etc.) (TOR 4 & 6)	Work with focal point to identify all stakeholders from the various government ministries, private sector who consume/produce statistical data, generate supplied by CSO and demanded by the public.	<ul style="list-style-type: none"> • To provide input to NSO/CSO • To gather more information that would help to generate a map of St Lucia statistical data systems 	
8/12/21 To 12/11/21	5. Identify data needs of donor agencies, private sector organizations, civil society, SO/CSO (TOR5)	<p>Review regional and international publications to identify data needs</p> <p>Such data are historically not readily available at NSO/CSO but can be generated from other data sources or culled out from data sets or administrative data sources or produced by CSO utilizing surveys approach.</p>	<ul style="list-style-type: none"> • To provide wider coverage for reporting of statistics not typically published by CSO but generally required by international organization, private sector organization and civil society 	
15/12/21 to 5/01/22	6. Consolidated assessment findings (TOR7)		<ul style="list-style-type: none"> • To produce an assessment report that consolidates the finding of the National Statistical System, that includes data needs, gaps in data reported or supplied, data mapping to other documents and for submission to OECD 's International Consultant for review. 	

	Assist international consultant in planning stakeholders' workshop (TOR8)			
6/01/22 To 6/01/22	7. Conduct Stakeholders Workshop (TOR8)	<p>Since mass crowd gathering are prohibited, National Consultant will explore the possibility of hosting a Zoom call to have key producers/users of statistics meet to discuss the SLU NSS assessment findings and data needs. Emails will be sent out to potential participants identified by CSO using email facility and Zoom platform. Follow up call/emails will be sent to stakeholders to ascertain attendance along with Zoom id and http link.</p>	<ul style="list-style-type: none"> To engaging and receive input from stakeholders critical to the success of an NSDS. Conducting a stakeholder workshop helps CSO/NSO receive future support from key players in the system. 	<p>ppt will be created by national consultant, CSO and international consultant will present. It is hoped that the workshop will</p> <ol style="list-style-type: none"> 1) validate the assessment draft 2) identify gaps in the data 3) understand St Lucia data problem and audience
6/01/22	Submit Draft Assessment Report		•	

Action Plan

Phase Two

January 11, 2022 – March 22, 2022

Time Frame	Activity	Description	Objective/result	Comments
1. Drafting of NSDS strategic document and action plan by providing technical assistant				
11/01/22 to 22/01/22	1(a) Ensuring the development of NSDS being consistent with the Paris21 principles and guidelines and aligned with the Code of good practice in statistics for Latin America and the Caribbean (<i>TOR9</i>)	<p>In providing technical assistance for the strategic document, Consultant must be apprised of updated to PARIS21. This requires him to track PARIS21 updates for latest version. Access NSDS Guidelines 2.3 or earlier version.</p> <p>Research Code of Good practice for Latin America and the Caribbean Recommended reading OECD Council on Good Statistical Practice</p>	<ul style="list-style-type: none"> • Track updates to NSDS guidelines. • Check version # and iteration. • Check for major and minor changes in updates. • Check for emerging issues and how data should be disseminated • Stay occurrent with Chapters on ADPT, Data dissemination for SIDS and Subnational Statistics. • Objective: To have a grasp of the best practices, road maps, and examples of statistical strategies in areas of health and education 	

11/01/22 to 22/01/22	b) Reflect priority data and statistical capacity needs based on the NSS assessment report and align with the national and international commitments that have implications for statistics, particularly the Sustainable Development Goals (SDGs), St Lucia's development plans, etc. (TOR10)		<ul style="list-style-type: none"> • The built of NSDS should include for priority data, Gender and Equity, Poverty Targeting, Climate Change etc., and to determine within the NSS whether it has capacity to expand given technological changes that support the supply side of unlimited data and the demand side curtailed by global agreements of SDGs requiring a large set of indicators to be produced. SLU support the development plans supports SDGs 	
24/01/22 to 15/02/22	2) Assist CSO/NSS to define vision, mission, and strategic objectives for sustainable national statistical development. Draft the NSDS document containing the proposed strategic directions of the national statistical system, detailed multi-annual action plan with associated costs, and identify possible financing sources and budget for NSDS implementation. to:-			
	a) Review and draft the "vision", "Mission" and "Core Values" of the NSS (TOR 11a).	Devise a strategic plan in conjunction with the DOS and the focal point that presents the vision, mission, core values and objectives that are going to guide the NSS into the 2030	<ul style="list-style-type: none"> • To help build capacity of NSO so that it's activities can be robust and responsive, and its statistical activity can be better coordinated for a timelier accurate statistic. • Assist NSO prepare a publication on their Strategic Plan 	Review existing Vision, Mission, Core Values of the CSO and the existing Statistics Act.
	3) Develop M & E System which covers all work to date on NSDS			
b) Develop goals and their related strategies (TOR 11b).	Work with DOS and NSO team to develop smart goal setting for the NSS and to help harness the revolution in the statistical systems brought about by the implementation of the NSDS	<ul style="list-style-type: none"> • To develop a multi action plan for the NSDS. A budget will be prepared along with officials of CSO that assigns costs to the activities and identifies finance sources. 		

17/02/22 to 28/02/22	c) Rationalize statistical activities in the country including reviewing various data sources for statistical purposes <i>(TOR11 c).</i>		<ul style="list-style-type: none"> • Determine whether the objectives of NSDS a clear mandate for the NSS to collect data for statistical purposes. • Determined whether Quality is assured for statistics compiled from different data sources • Develop mechanism for quality assurance 	
	d) Draft the financing strategy <i>(TOR 11d)</i>	NSDS financing mechanism	<ul style="list-style-type: none"> • To determine the nature of the expenditure to be financed, sources of financing and costing • To include operational costs, (costs NSS would incur with the current NSDS activities) and investment required to implement the NSDS. 	
01/03/22 to 31/03/22	e) Follow up on the drafting of the action plans, review and draft action plans when needed <i>(TOR 11e)</i>		<ul style="list-style-type: none"> • Incorporate changes in the statistical outlook of the action plan. 	To be determined after full discussion and review with NSO/CSO and international consultant
	4) Finalized NSDS draft by;			
	a) Collaborate with partner agencies to provide comments on NSDS document <i>(TOR 11f)</i>			
	b) Review the implementation, monitoring and evaluation mechanism of the NSDS <i>(TOR11 g)</i>			
	c) Ensure the NSDS covers emerging issues including data revolution through innovations at institutional, organizational, and technological level. <i>(TOR11 h)</i>			
	d) Assist CSO to organize and facilitate the budgeting workshop to cost the action plan. <i>(TOR11 i) ?</i>			
	5) Assist CSO and international consultant in organizing a stakeholders' workshop			
	6) Document and share with PARIS21 recommendations on how to improve the PARIS21 guidelines in the light of the St Lucia NSDS			

	7) Submit all the findings and reports to the international consultant for review and further guidance, with copy to PARIS21 Regional Program coordinator.
	8) End of contract report

Draft Budget for implementation of Strategy

Activity	Cost	Source of Financing
Legal Counsel		
Production processes		
IT		
Strategic Activities		
Training		
Total		

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